



A Truer Way to Work, Lead & Succeed Without Burning Out

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1.	This change	journey is	important to me	e because:
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2. Reflecting on the past 12 months:

Circle one response	per line
Agree Disagree	It is safe to be myself at work.
Agree Disagree	I have fun and enjoy what I do most days.
Agree Disagree	I prioritize time for passions, mindfulness, physical activity, spirituality, etc.
Agree Disagree	I have a trustworthy coworker or group that I can talk things out with.
Agree Disagree	I would reapply for the job I have today.

3. Imagine it's 12 months in the future and respond to the following:

My work	life is <u>successful</u> because I overcame these challenges:
1	
2	
3	
My pers	onal life is healthy because I addressed these challenges:
My pers	onal life is <u>healthy</u> because I addressed these challenges:
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4.	What do	other peop	le say is	my #1 priority?
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Name	Response
Name	Response
Name	Response

5. For this transformation to be successful...

Michelin must do this with excellence:	
Marketing must do this with excellence:	
I must do this with excellence:	



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6. The 4 Tensions of Mental Integrity



Feelings of pleasure or contentment about your life.

4	ACHIEVEMENT
	Self
	Family
1	Work
1	Community

Favorable accomplishments you strive for.



The sense you've made a positive impact on people you care about.



Using your values or abilities to help others find future success.

Instructions

- 1. Take an inventory of what your personal success looks like using the framework above.
- 2. Quickly jot down examples of your successes in each section. (Tip: You don't have to come up with one for every item in every circle—this is just a quick sketch of your beliefs about yourself, not the full picture.)
- 3. **Don't spend time worrying** about whether you should put a particular success next to a particular item. Some achievements and milestones might fit in multiple sections. Just work with your first impulses.

Discussion

As I inspect the "4 Te	nsions of Mental Integrity", th	ne one I struggle with the mo	st is:
HAPPINESS	ACHIEVEMENT	SIGNIFIGANCE	

- | |ACHIEVEMENT
- | |SIGNIFIGANCE
- [] LEGACY

- 2. Are some areas empty or too full?
- 3. Where is my time going? Does it align with what brings me happiness?
- 3. Am I over-relying on one area?
- 4. How does my current alignment make me feel?









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7. How do I respond to fear?



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When inner strength becomes outward action

COWARDICE

Fleeing & failing to face difficulty

COMPLACENCY

Lack of awareness that leads to lack of action

CONFORMITY

Make agreeable by making identical

According to my	Courage Quiz	results, I'm
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How might this impact my mental health? How could this impact my response to change and transformations?



A more courageous version of me would pick this 1 skill to focus on this year:



8. Courageous Transformation

10 courageous questions I will ask myself and my team in the next 30 days:

Questions for myself

- 1. What am I really afraid of?
- 2. How will I feel 1 year from now if things are the same as they are today?
- 3. Am I the right person for the role I have now? Why?
- 4. If someone took my position today, what's the first thing they would do, change or stop?
- 5. What's the thing I do, or don't do, that most gets in the way of my goal?

Questions for my team

- 1. What is our biggest unresolved problem? Why hasn't time, energy or effort solved it?
- 2. What activity or initiative do we love that might not be working?
- 3. How much effort do you spend trying to fit in here?
- 4. If you took my position today, what's the first thing you would do, change or stop?
- 5. What's the thing we do, or don't do, that most gets in the way of our goals?